



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Standing Committees

Board of Elections (*Chair - AACPM Past-President; Members - two Fellows appointed by the Chair and approved by the Board, to be selected at time of election*) Solicit nominations for Academy office and conduct the elections.

- Provide a full slate of candidates with at least two choices for each Officer position if possible. Candidates should be sought from a cross section of the Academy membership. Seek some first time candidates if possible.
- Recommend updates to SOP 11.10 as appropriate, including ensuring the action taken by the 2010 HOD to preclude disclosure of vote counts is incorporated.

1	Joyce Smith, Chair	OK	(405) 522-3617	joyce.smith@opm.ok.gov
2	TBD – HOD attendee			
3	TBD – HOD attendee			

Bylaws & Ethics (*Chair - AACPM Past-President; Members - six Fellows appointed by the Chair and approved by the Board*) Propose changes or amendments to the Constitution and Bylaws of the Academy and Code of Ethics. It shall also be the arbiter of charges brought against any member.

- Evaluate revisions to Bylaws recommended by the Board for referral to the HOD.
- Evaluate revisions to Bylaws to achieve committee recommendations for referral to HOD.
- Recommend updates to SOP 11.20 as appropriate.

1	Joyce Smith, Chair	OK	(405) 522-3617	joyce.smith@opm.ok.gov
2	Charlene Shabazz	NC	(919) 807-4874	charlene.shabazz@osp.nc.gov
3	Edward Pacificar	FL	(954) 934-1138	edward.pacificar@dot.state.fl.us
4	Jodi Pendrotti	FL	(727) 847-8916	jpendrotti@pascoclerk.com
5	Billy Trask	OK	(405) 522-1694	billy.trask@okdhs.org
6	Anthony Araza	AZ	(480) 644-3402	anthony.araza@mesaaz.gov
7				



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Communications & Publications (*Chair - AACPM Member At Large – Conferences & Communications; Members - one or more Fellows appointed by the Chair and approved by the Board*) Responsible for preparing, reviewing and maintaining the Academy’s communications and publications, including the website, the CPM Connection, the Academy brochures, etc.

- Discuss and evaluate the content of the CPM Connection for relevance and usefulness. Develop a content list for use in guiding each issue’s content. Develop an approach to encourage Societies to submit items for inclusion.
- Discuss and evaluate with the Technology committee the potential use of Constant Contact for preparation and distribution of the CPM Connection in the future.
- Discuss and evaluate alternative methods of distribution for the CPM Connection to reach a wider audience of interested parties and related stakeholders.
- Discuss and prepare recommendations for control and use of social media (LinkedIn, Twitter, Facebook, etc.) including development of appropriate SOP revisions to incorporate social media items.
- Evaluate other methods of communicating with members and make recommendations to the Board as to which methods should be implemented with associated costs and resources identified.
- Discuss and evaluate the Academy Brochure. Make recommendations as to the content, format and method of publication.
- Recommend other updates to SOP 11.50 as appropriate and to reflect actual current procedures.

1	Michael Shoemaker, Chair	UT	(801) 538-7746	mtshoemaker@utah.gov
2	Gordon Swensen	UT	(801) 538-7548	gswensen@utah.gov
3	Paula Printup-Porter	OK	(405) 416-6785	paula.printup-porter@okhca.org
4	Deborah Woolery	ID	(208) 334-6997	wooleryd@dhw.idaho.gov
5	Patti Barnett	OH	(614) 265-6508	patti.barnett@dnr.state.oh.us
6	Russell Rost	MO	(636) 583-3600	rrost@ci.union.mo.us



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Conference (*Chair - AACPM President-Elect; Members - AACPM Past-President, Host Society Chairs for current year, past two and future three conferences*) *Work with the local Host Society Conference Committee to assist in the planning of the annual Academy conference*

- Discuss and recommend methods for promoting the conference both within and outside AACPM membership in order to increase attendance.
- Develop an RFP Template for use by Societies for proposing to host future conferences. This RFP Template will be developed in accordance with the guidelines in SOP 11.70 and shall be inserted into the SOP as SOP 11.76.
- Incorporate the functions of the former Orientation Committee into the conference SOP as a function of the conference planning committee.
- Evaluate the use of Constant Contact Event Marketing, based on the one year free subscription obtained, as a future conference marketing and registration tool and make a recommendation to the Board.
- Seek a Host Society for the 2014 Conference.
- Evaluate the effectiveness of the current Conference schedule template and consider the effectiveness of events and/or their timing during the conference, making recommendations regarding the following (not necessarily an all inclusive list):
 - President's Meeting
 - First Time Attendee Orientation
 - Banquet Timing
 - Variety/Repetitiveness of Presenters and Topics
 - Overall Duration/Timing of Conference
- Discuss and evaluate the viability of the conference as it is now conducted, considering the following possibilities (not necessarily an all inclusive list):
 - Continue in current approach implementing the changes recommended above
 - Transition to a nationally conducted conference using paid assistance in planning rather than relying on local Societies
 - Change from a widely changed location concept to a concept of 3 to 4 regional locations on a rotating basis, negotiating repetitive agreements with host facilities and other vendors
 - Discontinue the conference as an event
- Recommend updates to SOP 11.70 through 11.76 as appropriate.

1	Keith Heaton, Chair	UT	(801) 538-8732	kheaton@utah.gov
2	Joyce Smith	OK	(405) 522-3617	joyce.smith@opm.ok.gov
3	Joanne Robertson - 2009	FL	(239) 533-6056	joanner@leetc.com
4	Debbie Smith - 2010	OK	(405) 325-8495	debbie.smith@ou.edu
5	Stuart Smith - 2011	UT	(801) 580-6569	stusmith@slco.org
6	Carl Chase - 2012	SC	(803) 737-1960	crlchas@aol.com
7	Reva Tisdale – 2013	ID	(208) 253-4595	reva.tisdale@tax.idaho.gov
8	TBD - 2014			



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Finance (Chair - AACPM President-Elect; Members - AACPM Treasurer, one or more Fellows appointed by the Chair and approved by the Board) Prepare the Academy budget for the Chair's year as President for review and adoption at the annual HOD meeting. Committee shall also receive the annual financial review and oversee the response thereto.

- Identify new financial review entity and begin review of 2010 records by March of 2011.
- Incorporate the Ways & Means function as a Finance sub-committee with the sub-committee chair defined as the Academy Treasurer.
- Research potential fundraising activities and make recommendations for implementation.
- Research and implement merchandise selections for sale at the annual Conference.
- In conjunction with the ad-hoc Technology subcommittee, research the possibility of offering AACPM merchandise for sale on the Academy website.
- Create an Audit sub-committee to oversee the internal controls and reviews of Academy finances and prepare appropriate guidelines for inclusion in the SOP.
- Revise the external financial review requirement to be performed every other year coincident with the change in Academy Treasurer (or longer between in the event a Treasurer is re-elected).
- Recommend updates to SOP sections 7.00, 9.50, and 11.30 as appropriate.

1	Keith Heaton, Chair	UT	(801) 538-8732	kheaton@utah.gov
2	Reva Tisdale	ID	(208) 253-4595	reva.tisdale@tax.idaho.gov
3	Edward R. Burt Jr.	NC	(919) 577-8097	eburt@nc.rr.com
4	Brenda Sullivan	OK	(405) 522-0327	bsullivan@oktax.state.ok.us
5	Larry Gordon	AZ	(602) 589-7224	legordon4132@hotmail.com
6	Bill Winters	OK	(405) 522-1480	bwinters@oktax.state.ok.us
7	Robinil Jameson (W&M)	KY	(502) 875-5466	rhjcpm@aol.com
8	Holly Granillo (W&M)	AZ	(602) 782-3934	holly.granillo@chandleraz.gov



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Henning Award (*Chair - Prior year winner; Members - four Fellows appointed by the Chair and approved by the Board upon close of nominating period; Board Liaison - AACPM President*)
Conduct the Henning Award nomination and selection activities and coordinate the presentation of the Award at the Banquet during the Annual Conference.

- Promote the Henning to all Chartered Societies, encouraging each to submit a nominee.
- Recommend updates to SOP 11.40 as appropriate.

1	Greg Hyland, Chair	AZ	(928) 373-5023	greg.hyland@yumaaz.gov
2	Debra Bourbeau, Liaison	NH	(603) 271-4207	dbourbeau@dhhs.state.nh.us
3	Ron Buchholz	WI	(608) 271-0763	ronbuchholz@charter.net
4	Julie Rupp Felice	UT	(801) 507-7931	julie.felice@imail.org
5	Gina Mee	OH	(614) 728-5858	gina.mee@jfs.ohio.gov
6	Jeff Kramer, Liaison	AZ	(480) 503-6175	jeff.kramer@gilbertaz.gov

Scholarship (*Chair and two to four member Fellows appointed by President and approved by the Board; Board Liaison - AACPM Member At Large - Member Affairs*) Annually select the Wilkinson Scholarship recipients.

- Promote the Wilkinson Scholarship to all Chartered Societies and encourage each to submit a nominee.
- Follow-up with past Scholarship winners and prepare success stories of those who completed their degree program and if the degree (along with their CPM training) resulted in more career opportunities. Publish success stories in the CPM Connection and make available to Consortium members for promotional purposes.
- Recommend updates to SOP 11.60 and 9.60 as appropriate.

1	Julie Farris, Chair	AR	(877) 297-4331	jlfarris@agfc.state.ar.us
2	Barbara Taft	OK	(405) 525-2612	btaft@octp.org
3	Cherry James	FL	(561) 753-2400	cjames@sfwmd.gov
4	Jennifer Woods	KY	(502) 210-5400	jenniferl.woods@ky.gov
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6	Linda Jefferson, Liaison	NC	(919) 807-4852	linda.jefferson@osp.nc.gov



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Committees of the Board

Archive & History (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM Secretary*) Receive important and historical documents regarding AACPM and determine how best to transfer paper records to modern media and how and where to maintain, store and disseminate records

- Review and evaluate SOP 22.00, Maintenance of Records and Archives, for potential modifications and to add definition of Archivist position/role.
- Make recommendations of what items should be maintained as "paper" records and an appropriate location to store them.
- Evaluate and recommend a method of making records available to Board Members and Committee Chairs.
- Update the Academy History presentation for use by the Mentoring Committee in educating prospective Societies about the Academy.
- Update the Conference History document as appropriate.
- Continue efforts of 2010 committee that were in progress at end of year.
- Recommend updates to SOP 9.40 and 11.77 as appropriate.

1	Debbie Smith, Co-Chair	OK	(405) 325-8495	debbie.smith@ou.edu
2	Tom Patterson, Co-Chair	LA	(225) 235-3300	thpatterson@cox.net
3	Bill Herman	NH	(603) 483-5052	townadmin@townofauburnnh.com
4	Carmen Bishop	KY	(800) 223-2579,x284	carmen.bishop@ky.gov
5				
6	Debra Bourbeau, Liaison	NH	(603) 271-4207	dbourbeau@dhhs.state.nh.us

Askew Award (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM Treasurer*) Receive and process nominations for the AACPM Askew Award, order medallions for presentation to recipients.

- Determine if a Catalog of Askew Award projects can be developed with the project title, primary author contact information, and if possible a one paragraph abstract. Could such a catalog be made available on the Academy and/or Consortium website.
- Develop a nomination form that standardizes the basic minimum information required by each nominee in their report in order to provide a consistent presentation.
- Recommend updates to SOP 24.00, including ensuring changes recommended by the 2010 committee are reviewed and included, as appropriate.

1	Becky Barton-Wagner, Co-Chair	ID	(208) 334-4279	becky.barton@doi.idaho.gov
2	J J Acker, Co-Chair	UT	(801) 538-4297	jacker@utah.gov
3	Michele Shanklin	OK	(405) 295-2702	michele.shanklin@okdhs.org
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6	Reva Tisdale, Liaison	ID	(208) 253-4595	reva.tisdale@tax.idaho.gov



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Membership (*Chair - AACPM Member At Large – Member Affairs; Members - one or more Fellows appointed by the President and approved by the Board*) Review current member benefits, determine relevance to membership, and seek new benefits.

- Review current member benefits to evaluate relevance and desirability, and recommend changes, additions or deletions to benefits. Include cost and resource requirements.
- Review proposals and recommendations made by the 2010 committee and ensure appropriate follow-up to these and Board actions occurs, and that cost and resource impacts are identified. Present final recommendations to the Board for consideration.
- Review current membership classifications and determine if there are discrepancies between the Bylaws and SOP. Recommend corrective actions.
- Discuss and prepare a methodology for tracking and invoicing annual renewal of membership for unaffiliated members, and potentially for all members from the Academy level (eg: transitioning membership to the national organization from the Societies).
- Review the retiree membership classification and consult with the Societies to see how many have the classification and how it is handled. Make recommendations for consideration in the Bylaws and SOP as appropriate.
- Develop membership recruitment and retention strategies and make recommendations to the Board. Include cost and resource requirements.
- Conduct membership survey related to 2010 committee initiatives and report results to Board, proceeding with initiative implementation based on Board direction to follow.
- Recommend updates to SOP 9.60 as appropriate.

1	Linda Jefferson, Chair	NC	(919) 807-4852	linda.jefferson@osp.nc.gov
2	Larry Totten	KY	(502) 330-2778	unit1@fewpb.net
3	Kayla Jackson	OK	(405) 604-8808	kayla.jackson@okdhs.org
4	Billy Trask	OK	(405) 522-1694	billy.trask@okdhs.org
5	Kim Gillespie	NC	(919) 733-7844,x247	klgillespie@ncdot.gov
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2011 AACPM Committee Assignments and Primary Objectives/Priorities

Mentoring (*Chair - AACPM Past-President; Members - prior year Past President and two or three Fellows appointed by the President and approved by the Board*) *Work with interest groups desiring to charter a Society to identify resources, direct the process, and provide support and requested assistance until the society is viable.*

- Contact all currently chartered Societies and request an electronic copy of their Bylaws and Operating Procedures (if they have one) to create a database of information as a resource for potential new Societies (as well as existing Societies).
- Reach out to newer Consortium Programs to offer assistance to their graduates/students in learning about AACPM and in establishing a Society.
- Follow up with the Michigan program and formation group to finalize their bylaws and complete their chartering process.

1	Joyce Smith, Chair	OK	(405) 522-3617	joyce.smith@opm.ok.gov
2	Steve Mastro	NC	(707) 654-1074	smastro@csum.edu
3	Edward R. Burt Jr.	NC	(919) 577-8097	eburt@nc.rr.com
4	Judy Dennis	OK	(405) 521-2325	jdennis@odot.org
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Society Support (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM Member At Large – Member Affairs*) *Provide resources to Societies to assist in governance and Society management functions.*

- Develop a committee description and purpose statement that includes incorporating the former Orientation committee charge to orient new Societies, the Mentoring committee responsibility to mentor and advise existing Societies, the responsibility for administering the Society Grant program.
- Through discussion with Societies determine what types of support and resources would be most beneficial.
- Discuss and create an action plan for finding/creating the desired resources and how best to make those resources available to the Societies.
- Evaluate the feasibility of updating the Integrated Marketing and Resource Catalog contents and providing those resources to member Societies via website downloads through coordination with the Technology committee.
- Evaluate requests for Society grants and make recommendations to the Board regarding approval/denial of grant requests.
- Identify currently chartered societies that are struggling and engage those societies to determine what help and resources can be provided to them.
- Develop a committee description and scope and recommend updates and additions to SOP 9.60 as appropriate.

1	Becky Bryant, Chair	AR	(501) 682-4540	becky.bryant@arkansas.gov
2	Charlene Cutting	NH	(603) 224-5763	charfarm@comcast.net
3	Shirley Hollis	KS	(785) 296-4017	shirley.hollis@kdor.ks.gov
4	Julie Farris	AR	(877) 297-4331	jlfarris@agfc.state.ar.us
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6	Linda Jefferson, Liaison	NC	(919) 807-4852	linda.jefferson@osp.nc.gov



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Strategic Planning (*Chair - AACPM President-Elect; Members - one or more Fellows appointed by the President and approved by the Board*) *Oversee the Academy's strategic planning process through application of SOP 6.00*

- Review work done to date, including SWOT analysis, and previous iterations of strategic plan, and develop an action plan for continuation of the Strategic Plan development.
- Discuss and evaluate the current Vision and Mission statements of the Academy with respect to their currency and relevance. Recommend any revisions warranted to the Board for discussion and action.
- Finalize organization of plan into major emphasis areas of Governance, Communication, Technology, Membership, Training, Society Support and/or others as determined appropriate by the committee.
- Coordinate with other committees to ensure inclusion of the goals and objectives from those committees that have a strategic organizational impact.
- Advance the updated strategic plan with refinement/development of specific goals, objectives, committee assignments and due dates.
- Recommend updates to SOP sections 6.00 and 9.30 as appropriate, including defining the Chair as the Academy President-Elect.

1	Keith Heaton, Chair	UT	(801) 538-8732	kheaton@utah.gov
2	Mark Evans	WI	(608) 663-5430	morpho6@tds.net
3	Selvain McQueen	MS	(662) 364-1907	smcqueen@columbusms.org
4	Patti Barnett	OH	(614) 265-6508	patti.barnett@dnr.state.oh.us
5	Doris Anderson	AR	(501) 682-1154	doris.anderson@arkansas.gov
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2011 AACPM Committee Assignments and Primary Objectives/Priorities

Ad-hoc Committees of the Board

Ad-hoc Evolution (*Chair and one or more member Fellows appointed by the President and approved by the Board; Board Liaison appointed by AACPM President*) Evaluate the organizational structure, operational methodologies, external image and long term viability of the Academy as an organization.

- Discuss the viability of establishing a permanent organizational address (i.e. mailing address, email, phone and fax) that would replace the annually changing Board contacts and provide a more stable external image.
- Evaluate the long term viability of the current bottom-up structure of the organization, compare to previously benchmarked organizations. Outline alternative organizational structures for the Academy to consider. Include the pros and cons of each structure, how the structure compares to other professional organizations, and a summary of the operational impacts to both the Academy and the Societies (general impacts, not Society specific).
- Consolidate information with Membership, Technology and Conference committees regarding strategic direction issues and evaluate impacts on budget and operations of the organization.
- Discuss the viability of continuation as an all volunteer organization versus the implementation of a paid Executive Director/Administrator position. Also consider the potential for a current member to take on the position on a volunteer basis for a transitional period of time.
- Outline the financial impacts of any recommended changes with a discussion of options for implementing modifications to the Academy financial structure to accommodate the changes.
- Prepare a final committee report with all recommendations summarized and a list of actions for Board and HOD consideration.
- Prepare recommended updates to the Bylaws and SOP documents based on any approved recommendations.

1	Jeff Kramer, Chair	AZ	(480) 503-6175	jeff.kramer@gilbertaz.gov
2	Larry Totten	KY	(502) 226-0273	unit1@fewpb.net
3	Paulette Laubsch	NJ	(609) 984-5666	plaubsch@fdu.edu
4	Greg Hyland	AZ	(928) 373-5023	greg.hyland@yumaaz.gov
5	Dennis Magee	FL	(727) 726-1273	dmagee119@verizon.net
6	Ron Buchholz	WI	(608) 271-0763	ronbuchholz@charter.net
7	Debbie Smith	OK	(405) 325-8495	debbie.smith@ou.edu
8	Becky Bryant	AR	(501) 682-4540	becky.bryant@arkansas.gov
9	Tom Patterson	LA	(225) 235-3300	thpatterson@cox.net
10	Andrea Alford	AR	(501) 683-8032	andrea.alford@arkansas.gov



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Ad-hoc Technology (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM Member At Large – Communications & Publications*) Advise and recommend technology that will allow AACPM to better communicate with its membership, provide enhanced governance of the organization, and provide training/information about training that furthers our member's professional development.

- Evaluate the use of Constant Contact based on the one year free subscription obtained (or similar) for use as a communications and event marketing vehicle and make recommendations to the Board regarding continuation or not.
- Review the Academy website design and content and recommend revisions and upgrades to enhance the image of the Academy and to support the goals and objectives of the working committees of the Academy.
- Evaluate the current website host provider and consider alternative providers that will meet the Academy's growing needs for interactive and more robust content. Consider such content as webinars, webcasting, chat, listserv, podcasts, RSS, blogs, Board/member email addresses, etc.
- Evaluate and recommend other technology applications for implementation to improve and simplify the work of the Academy's committees and Board and to enhance communication with members.
- Recommend updates to SOP 9.70 and other sections as appropriate.

1	Greg Hyland, Chair	AZ	(928) 373-5023	greg.hyland@yumaaz.gov
2	Mark Evans	WI	(608) 663-5430	morpho6@tds.net
3	Tom Jackson	UT	(801) 887-9536	tjackson@utah.gov
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6	Michael Shoemaker, Liaison	UT	(801) 538-7746	mtshoemaker@utah.gov



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Committees Discontinued by the Board

Integrated Marketing and Resource Catalog – this is a committee of the Board and the Board has the authority and power to discontinue this committee if so desired. The following are reasons to support the discontinuation:

- The orientation of first time conference attendees can be part of the conference program activities and does not need a separate committee of the board.
- The function of orienting new Societies to the Academy is initially handled through the mentoring process, and will be continued by the Society Support Committee.

Integrated Marketing and Resource Catalog (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM Member At Large – Member Affairs*) Marketing of the value of the CPM designation and the Academy as well as development of materials to support Societies.

1	XXXXX, Chair			
2	Linda Jefferson - Liaison	NC	(919) 807-4852	linda.jefferson@osp.nc.gov

Leadership Institute – this is a committee of the Board and the Board has the authority and power to discontinue this committee if so desired. The following are reasons to support the discontinuation:

- The original purpose of the Leadership Institute was to develop educational programs to develop Society and Academy leaders. While LI tracks are still presented at the annual conference, the charge has evolved into continuing education and distinguished membership.
- The inclusion of the leadership training education sessions can become a function of the conference program development.
- The issue of continuing education for maintaining the CPM designation is the Consortium's to make a decision about, not the Academy's. The issue of a distinguished membership classification has become a conversation of the Membership Committee and the Board, making this committee's continued involvement in that conversation redundant and non-productive.

Leadership Institute (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM President*) Explore the feasibility and viability of a Distinguished Membership status in AACPM and plan workshop(s) for inclusion in the annual conference that will help achieve this status.

1	XXXXX, Chair			
2	Jeff Kramer - Liaison	AZ	(480) 503-6175	jeff.kramer@gilbertaz.gov



2011 AACPM Committee Assignments and Primary Objectives/Priorities

Orientation Program – this is a committee of the Board and the Board has the authority and power to discontinue this committee if so desired. The following are reasons to support the discontinuation:

- The orientation of first time conference attendees has become part of the conference program activities and does not need a separate committee of the board.
- The function of orienting new Societies to the Academy is initially handled through the mentoring process, and will be continued by the proposed Society Support Committee.

Orientation Program (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM President-Elect*) Prepare and conduct the orientation session at the annual conference to include welcome activities; how to get the most out of the conference; AACPM history; introduction to C & B, SOPs, and website; etc.

1	XXXXX, Chair			
2	Keith Heaton - Liaison	UT	(801) 538-8732	kheaton@utah.gov

Ways & Means – this is a committee of the Board and the Board has the authority and power to discontinue this committee if so desired. The following are reasons to support the discontinuation:

- Relocating the fundraising function of the Academy to the Finance Committee as a Ways & Means subcommittee will consolidate all of the financial aspects of the Academy's operations under the purview of the Finance Committee. The duties of the committee can be added to the Finance Committee, with the Treasurer identified as the subcommittee chair.

Ways & Means (*Chair – AACPM Treasurer; Members - one or more Fellows appointed by President and approved by the Board*) Revenue generating committee responsible for developing and implementing fund raising activities.

1	Reva Tisdale, Chair	ID	(208) 253-4595	reva.tisdale@tax.idaho.gov
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Ad-hoc Grant Writing – this is an ad-hoc committee and the Board has the authority and power to discontinue this committee if so desired. The following are reasons to support the discontinuation:

- Grants would be useful for obtaining donations of funds, services and products to enhance the operation of the Academy, but as a 501(c) 6 entity there is no return to the granting entity. The grant writing function is better suited to the 501(c) 3 Foundation.

Ad-hoc Grant Writing (*Chair and one or more member Fellows appointed by President and approved by the Board; Board Liaison - AACPM Treasurer*) Research and apply for grants to fund specific training, technology, and other appropriate activities.

1	XXXXX, Chair			
2	Reva Tisdale, Liaison	ID	(208) 253-4595	reva.tisdale@tax.idaho.gov